

Recommendations	Actions	Date to be completed	Responsible Officer
<p>To provide safe, sustainable and accessible services, Gloucestershire PCT, Gloucestershire County Council (CC) and the Gloucestershire Partnership Foundation Trust (GPFT), working with users and carers, must be explicit about how services across health and social care will be co-ordinated to meet the needs of older people with mental health problems. The issue of the number and location of specialist older people's mental health inpatient beds needs to be addressed in this context.</p>	<p>GPFT to lead the development of a joint communications strategy with the GPCT and GCC to communicate the new model of service. Comms strategy is likely to include meetings with user and care groups, road shows, written communications etc. To be drawn up and delivered in consultation with users and carers, PPI fora etc.</p>	<p>Comms strategy to be drawn up by end of Sept. Delivery to be completed by end of December.</p>	<p>Hazel Watson (GPFT)</p>
<p>The redesign and strengthening of community services and community mental health teams is a necessary precondition of any change to the provision of specialist inpatient beds. GPFT, Gloucestershire PCT and Gloucestershire CC should publish details of services and Community Mental Health Team (CMHT) staffing in each locality, demonstrating how they are being strengthened.</p>	<p>To be included in communications plan work detailed above</p>		<p>Hazel Watson (GPFT) Ted Quinn (GPFT)</p>
<p>The Panel accepts that there should be one specialist inpatient unit in Gloucestershire supporting the CMHTs and local services. It should focus on the acute assessment and treatment of the most severely ill, with as short a length of stay as possible.</p>	<p>Business Case to be developed to support the redevelopment of the Charlton Lane site. Healthcare planning capacity to be identified.</p>	<p>End of Oct 07</p>	<p>Hazel Watson (GPFT)</p>

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<p>The Panel accepts GPFT's proposal to develop the inpatient unit at Charlton Lane, Cheltenham. GPFT must involve staff, users and carers fully in developing the plans for the unit and demonstrate how staffing will be enhanced and good liaison with community services established.</p>	<p>As above. Detailed Action Plan to be agreed to ensure full multi-agency and user and carer involvement in new service design.</p>	<p>End of Oct 07</p>	<p>Hazel Watson (GPFT)</p>
<p>Gloucestershire PCT should clarify with GPFT what services apart from the CMHTs for older people with mental health problems will be sited in Colliers Court, Weavers Croft and Holly House and demonstrate how they will enhance local services.</p>	<p>GPCT and GPFT to agree services to be sited at the sites identified by the IRP. These agreements will be communicated as part of the comms plan identified in 1.</p>	<p>Agreement by end of Sept. Communications delivery to be completed by end of Nov</p>	<p>Hazel Watson (GPFT) Ted Quinn (GPFT) Helen Bown (GPCT/GCC)</p>
<p>Gloucestershire PCT, Gloucestershire CC and GPFT should set out what local intermediate and respite care services are available and how local access will be ensured in the future. The Panel supports the concept of the PCT developing bed based intermediate care at Holly House as part of its intermediate care strategy.</p>	<p>GPCT and GCC to agree a commissioning strategy for older people's mental health services, including delivery of intermediate and respite care services. Future of services at Holly House to be considered in that context.</p>	<p>To be agreed</p>	<p>Simon Hairsnape (GPCT) Mark Branton (GCC)</p>

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<p>The Panel agrees that the new unit at Charlton Lane should be planned on the basis of providing 65 beds. If it becomes appropriate to reduce that number further then the opportunity should be taken by the PCT to reinvest the released resources in other services for this client group.</p>	<p>Service model currently being developed to deliver separate organic and functional services on 2 sites, to be translated onto the Charlton Lane site when developed. New service specifications concentrate on reducing the current length of stay and will inform need for future capacity. GPCT to agree resource strategy for the client group to comply with this recommendation.</p>	<p>New service model implemented end of Oct. Capacity and usage to be monitored through Performance Monitoring meetings. Future resource allocation to be agreed as part of LDP process</p>	<p>Ted Quinn (GPFT)</p> <p>Sarah Truelove (GPCT)</p>
<p>Gloucestershire PCT and GPFT, working with Gloucestershire CC and transport agencies, must ensure appropriate arrangements are in place to facilitate access and travel to Charlton Lane before the changes take place and accept continuing responsibility for maintaining the necessary arrangements</p>	<p>New service model will not be implemented before transport arrangements are robust. GPFT to agree arrangements with GPCT/GCC and transport agencies</p>	<p>End of Sept 07</p>	<p>David McGrath (GPFT)</p>
<p>In order to provide fully integrated services the Panel recommends that consideration is given to extending the Section 31 agreement that already covers adult mental health services to include services for older people with mental health problems as well.</p>	<p>GPCT and GCC to agree a commissioning strategy for older people's mental health services, including further development of integrated services and use of legal frameworks to support different ways of working</p>		<p>Simon Hairsnape (GPCT)</p> <p>Mark Branton (GCC)</p>

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<p>It is important now for GPFT, the PCT and Gloucestershire CC to complete the planning and implementation of the changes, engaging staff, users, carers and other agencies. The PCT and Gloucestershire CC, working together as commissioners, should take the lead in redesigning services for the future, with the full involvement of users and carers and other agencies as well as GPFT and its staff.</p>	<p>A Commissioning Strategy for Older People's Mental Health Services, clear identification of future resource strategy for the client group, a communications strategy about future services, and a Business Case to support the CLC development – all identified in this Action Plan – will meet the requirements of this recommendation.</p>	<p>Various as identified in this Action Plan</p>	<p>Jan Stubbings (GPCT)</p> <p>Shaun Clee (GPFT)</p> <p>Margaret Sheather (GCC)</p>